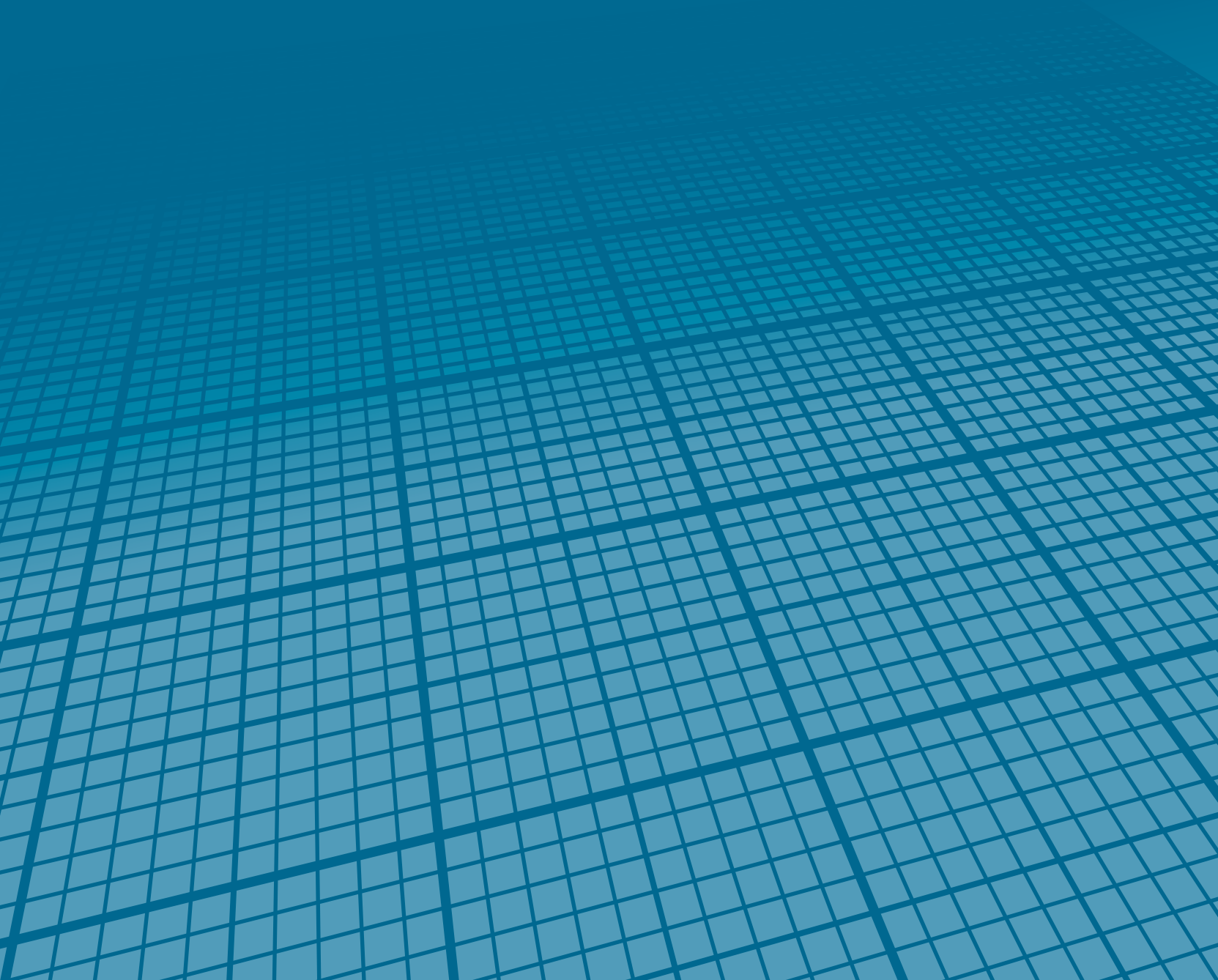


Chapter 2:

The Institutions

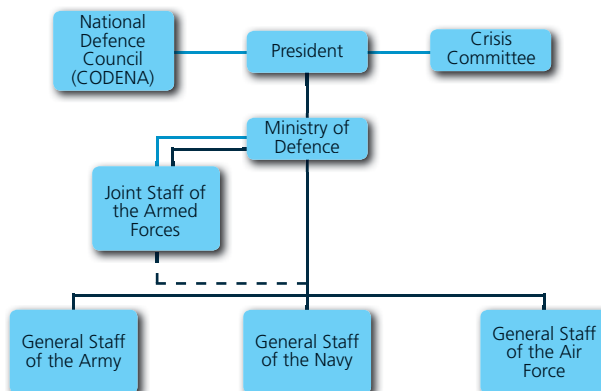


Defence System Organization

Chain of command design, political leadership-military relations, security and defence councils, and role of the Joint Chiefs of Staff in the various institutional organizations.

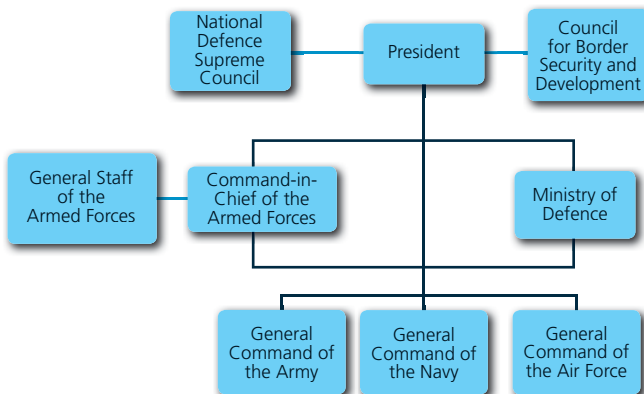
- Advisory and assistance functional relationship
- Command reporting line
- Joint planning and management relationship

ARGENTINA



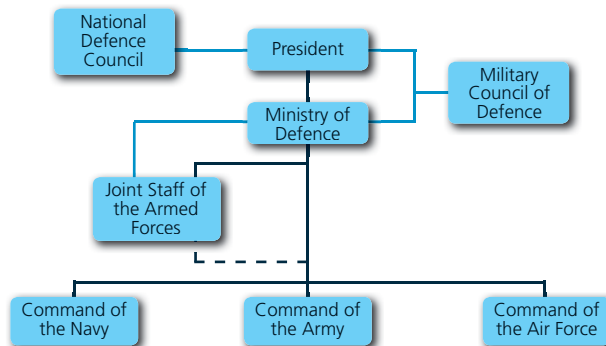
Source: Compilation based on *Ley de defensa nacional* (N° 23554 - 05/05/1988) and *Reglamentación de la Ley de defensa nacional* (Decree N° 727/2006 - 2006/06/13).

BOLIVIA



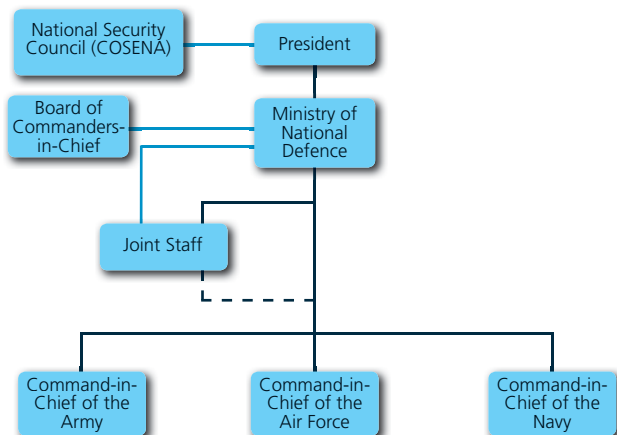
Source: Compilation based on *Ley orgánica de las Fuerzas Armadas* (N° 1405 - 1992/12/30).

BRAZIL



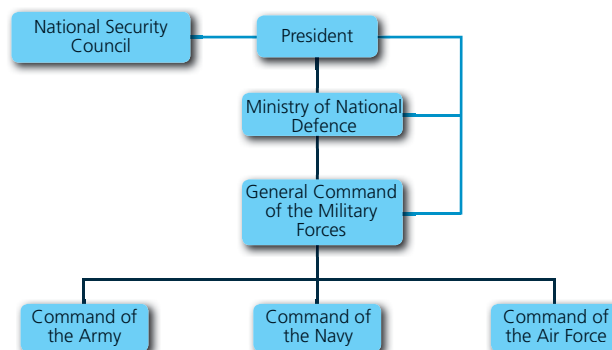
Source: Compilation based on the Political Constitution; *Lei que dispõe sobre a organização e o funcionamento do Conselho de Defesa Nacional e dá outras providências* (N° 8183 - 1991/04/11. Last amendment: 2001/08/31); *Lei sobre as Normas Gerais para a Organização, o Preparo e o Emprego das Forças Armadas, para Estabelecer Novas Atribuições Subsidiárias* (Complementary Act N° 117 - 2004/09/02; modifies Complementary Act N° 97 - 1999/06/09); and *Lei Complementar da Defesa* (Complementary Act N° 136 - 2010/08/25; modifies Complementary Act N° 97 - 1999/06/09).

CHILE



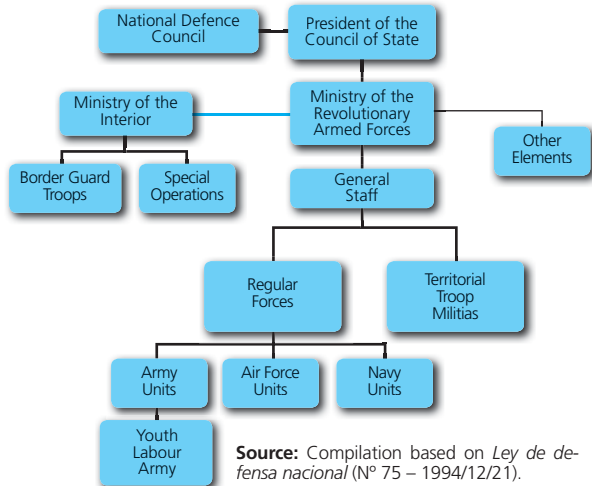
Source: Compilation based on the Political Constitution, *Ley del Estatuto Orgánico del Ministerio de Defensa Nacional* (N° 20424 - 2010/02/04) and *Libro de la Defensa Nacional*, 2010.

COLOMBIA



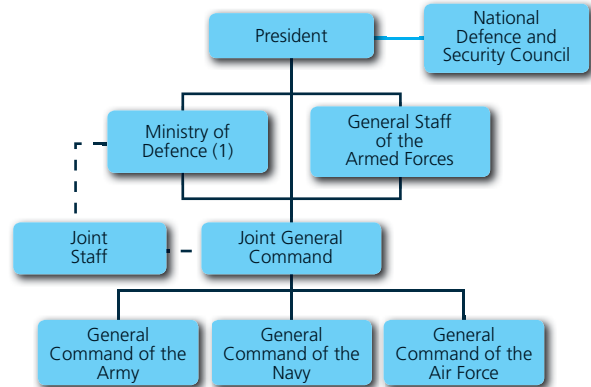
Source: Compilation based on the Decree modifying the organizational structure of the Ministry of National Defence including other provisions such as (N° 1.512 - 2000/08/11. Last amendment: Decree N° 1.381 - 2015/07/22) and the Decree joining the National Security Council, the Higher National Defence Council and the Commission created by Decree 813 of 1983 (Decree N° 4.748 - 2010/12/23. Last amendment: Decree N° 469 - 2015/03/17).

CUBA



Source: Compilation based on *Ley de defensa nacional* (N° 75 – 1994/12/21).

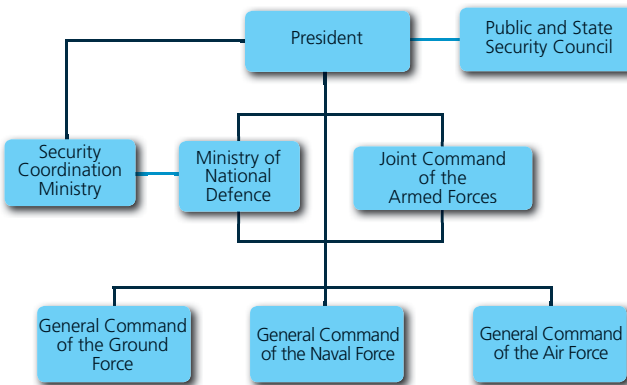
DOMINICAN REPUBLIC



(1) Only if the Minister were to be from the military. If civilian, direct command is exercised by the Joint General Command.

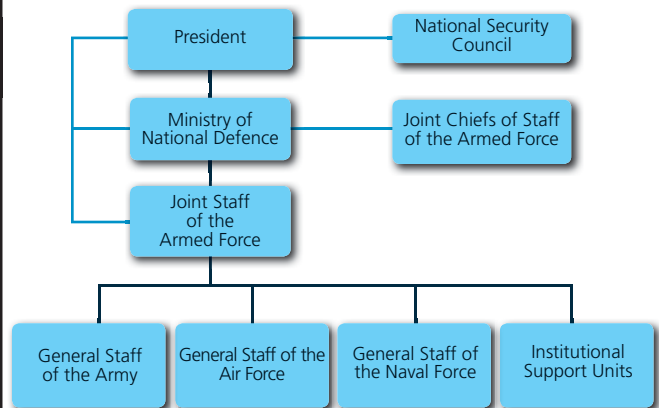
Source: Compilation based on the Political Constitution, *Ley orgánica de las Fuerzas Armadas* (N° 139 – 2013/09/19).

ECUADOR



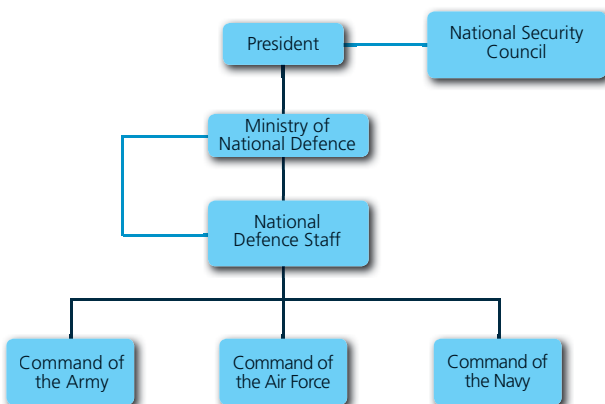
Source: Compilation based on the *Ley orgánica de la defensa nacional* (N° 74 – 2007/01/19. Last amendment: Law N° 35 – 2009/09/28) and the *Ley de seguridad pública y del Estado* (N° 35 – 2009/09/28. Last amendment: N° 263 – 2014/06/09).

EL SALVADOR



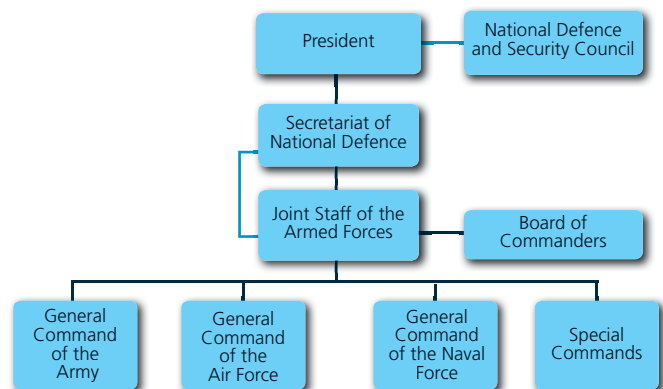
Source: Compilation based on the Political Constitution, *Ley orgánica de la Fuerza Armada de El Salvador* (DL N° 353 - 1998/07/30), and *Ley de la defensa nacional* (DL N° 948 - 2002/10/03).

GUATEMALA



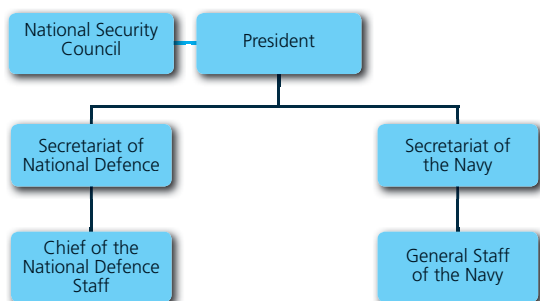
Source: Compilation based on *Ley marco del sistema nacional de seguridad* (DL N° 18-2008 - 2008/04/15) and *Ley constitutiva del Ejército de Guatemala* (DL N° 72-90 - 1990/12/13).

HONDURAS



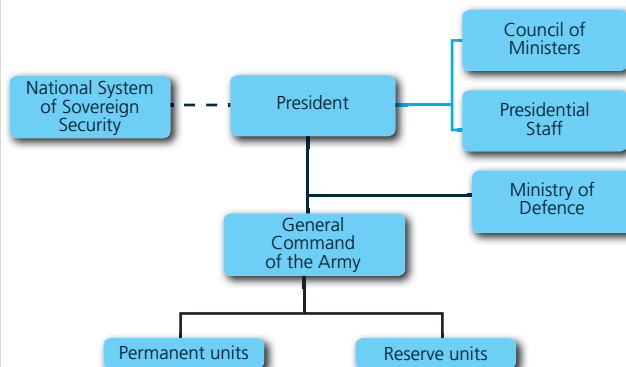
Source: Compilation based on the Political Constitution, *Ley constitutiva de las Fuerzas Armadas* (Decree N° 39 – 2001/10/29. Last amendment: Decree N° 230 – 2013/02/27), *Ley Especial del Consejo Nacional de Defensa y Seguridad* (Decree N° 239 – 2011/12/12) and *Libro Blanco de la Defensa Nacional*, 2005.

MEXICO



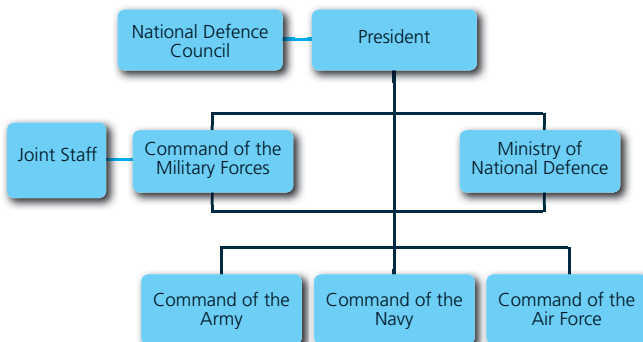
Source: Compilation based on the Political Constitution, *Ley orgánica de la Administración Pública Federal* (DOF 1976/12/29. Last amendment: DOF 2016/07/18), *Ley orgánica de la Armada de México* (DOF 2012/12/30. Last amendment: DOF 2012/12/31), *Ley Orgánica del Ejército y Fuerza Aérea Mexicanos* (DOF 1986/12/26. Last amendment: DOF 2014/11/06) and *Ley de Seguridad Nacional* (DOF 2005/01/31. Last amendment: DOF 2005/12/26).

NICARAGUA



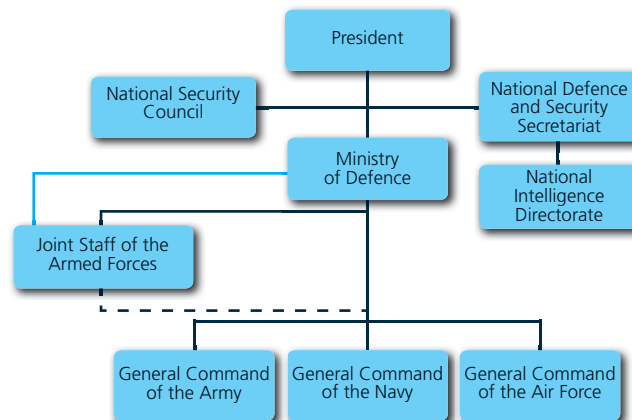
Source: Compilation based on *Ley de organización, competencia y procedimientos del Poder Ejecutivo* (N° 290 – 1998/06/03. Last amendment: N° 929 – 2016/05/25), *Ley de la Defensa Nacional* (N° 748 – 2010/12/22) and *Ley de seguridad soberana de la República de Nicaragua* (N° 919 – 2015/12/18).

PARAGUAY



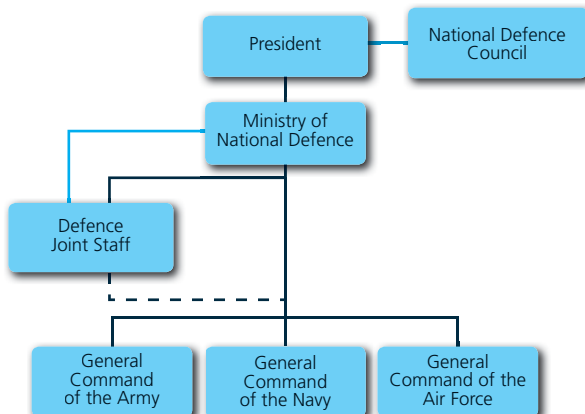
Source: Compilation based on Constitution of Paraguay, *Ley de defensa nacional y de seguridad interna* (N° 1337 – 2009/04/14. Last amendment: Law N° 5.036 – 2013/08/22), *Ley de organización general de las Fuerzas Armadas de la Nación* (Law N° 216 – 1993/06/16. Last amendment: Law N° 406 – 2010/11/08).

PERU



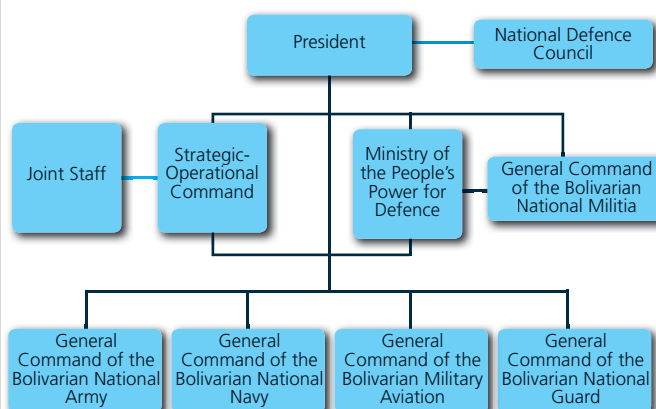
Source: Compilation based on *Ley de organización y funcionamiento del Ministerio de Defensa* (N° 29605 – 2010/10/22) and *Ley del sistema de seguridad y defensa nacional* (N° 28478 - 2005/03/23).

URUGUAY



Source: Compilation based on the *Ley marco de defensa nacional* (N° 18650 - 08/03/2010. Last amendment: Act N° 18896 - 2012/05/10).

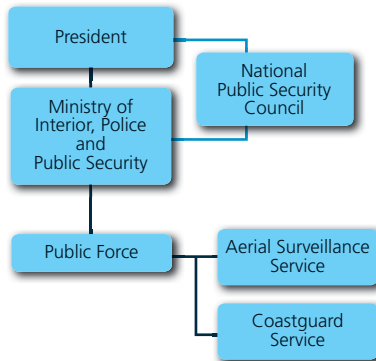
VENEZUELA



Source: Compilation based on the Political Constitution, *Ley orgánica de seguridad de la Nación* (GO N° 37594 – 2002/12/18) and *Ley orgánica de la Fuerza Armada Nacional Bolivariana* (Extraordinary GO N° 6020 – 2011/03/21).

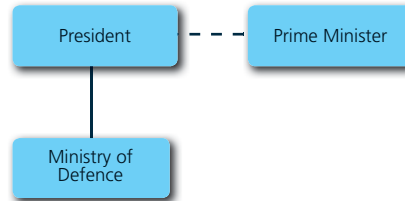
Defence and Public Security Systems

COSTA RICA



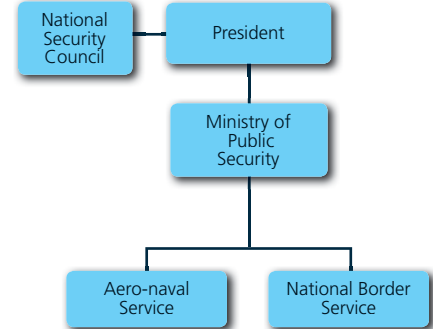
Source: Compilation based on the Political Constitution, *Ley general de policía* (N° 7410 – 1994/05/30), *Ley Orgánica del Ministerio de Seguridad Pública* (N° 5482 – 1973/12/24).

HAITI



Source: Compilation based on the Political Constitution. If the Armed Forces exist, the President would constitutionally be the Commander in Chief.

PANAMA



Source: Compilation based on the Political Constitution, *Ley que crea el Ministerio de Seguridad Pública* (N° 15 – 2010/05/03).

Responsibilities of the Ministries of Defence

Country	Responsibility
Argentina Ministry of Defence	The Ministry of Defence exercises the direction, organization and coordination of the activities that are proper to national defence and are not exclusively or directly conducted by the President or assigned to other officials, bodies or organizations. (<i>Ley de Defensa Nacional</i> , N° 23554 – 1988/05/05, Sec. 11).
Bolivia Ministry of Defence	The Ministry of Defence is the political and administrative body of the Armed Forces. The Minister of Defence is the legal representative of the armed institution before the public powers. (<i>Ley orgánica de las Fuerzas Armadas</i> , N° 1405 – 1992/12/30, Sec. 22).
Brazil Ministry of Defence	The Minister of Defence exercises the senior leadership of the Armed Forces, on the advice of the Military Council of Defence as the permanent consultation body, the Joint Staff of the Armed Forces, the secretariats and other bodies, in accordance with the law. (Law on the general rules for the organization, preparation and employment of the Armed Forces, to establish new subsidiary duties – Complementary Act N° 117 - 2004/09/02. Last amendment: Complementary Act N° 136 – 2010/25/08, Sec.9).
Chile Ministry of National Defence	The Ministry of National Defence is the highest body for assisting the President in the government and administration of national defence. (<i>Ley del Estatuto Orgánico del Ministerio de Defensa Nacional</i> , N° 20424 – 2010/02/04, Sec. 3. Last amendment: DFL N°1 – 2011/11/03, Sec.3).
Colombia Ministry of National Defence	Responsible for the conduct of the Military Forces and National Police as instructed by the President of the Republic, formulating and adopting the sector policies, general plans, programs and projects for the defence of national sovereignty, independence and territorial integrity, as well as maintaining constitutional law and order and ensuring a democratic society. (<i>Decreto por el cual se modifica la estructura del Ministerio de Defensa Nacional y se dictan otras disposiciones</i> , N° 1512 – 2000/08/11. Last amendment: Decree N° 1381 – 2015/07/22, Sec. 2, 3, 4).
Cuba Ministry of the Revolutionary Armed Forces	It is the body responsible for directing, executing and controlling the implementation of the State and Government policy with respect to the country's preparation for defence, the defence of national sovereignty in the entire national territory, the preparation and execution of armed combat, and the contracting, acquisition, production and use of war material to meet the Ministry of Defence requirements. (<i>Ley de la defensa nacional</i> , N° 75 – 1994/12/21, Sec. 37).
Dominican Republic Ministry of Defence	The Ministry of Defence is the highest authority within the defence system assigned to the President of the Republic for administering the Armed Forces. It advises the President on matter of security and defence and is responsible for the elaboration and execution of the defence policy. (<i>Ley orgánica de las Fuerzas Armadas</i> , N° 139 - 2013/09/19, Sec.35 and 38).
Ecuador Ministry of National Defence	It is the political, strategic and administrative body responsible for national defence. (<i>Ley Orgánica de la defensa nacional</i> , N° 74 – 2007/01/19, Sec. 8).
El Salvador Ministry of National Defence	It is the main advisory body of the President of the Republic and General Commander of the Armed Forces in relation to national defence. It conducts the military field of action. (<i>Ley de la defensa nacional</i> , DL N° 948 – 2002/10/03, Sec. 19)
Guatemala Ministry of National Defence	The Minister of National Defence, under the orders of the General Commander in Chief of the Army (the President of the Nation), shall conduct and manage the Army of Guatemala. It is the communication agency between the Army of Guatemala and the other government bodies. (<i>Ley constitutiva del Ejército de Guatemala</i> , DL N° 72-90 – 1990/12/13, Sec. 15 and 17).
Haiti Ministry of Defence	The Ministry of Defence is the principal body for the implementation and conduct of the policy defined by the Executive with regard to national defence. (Decree 1990/05/31).
Honduras Secretary of National Defence	It ensures that the national defence policy will be duly executed by the Armed Forces; it represents Honduras at international defence organizations; and authorizes, regulates and controls all matters related to weapons, ammunitions and explosives. In relation to military matters, it is the administrative organization of the Armed Forces; it countersigns decrees, agreements, orders and decisions; it secures the preparation and implementation of plans and programs, and orders their elaboration or updating; it recommends officer promotions to the President; and supervises, inspects and exerts control over the organization and performance of the Armed Forces. (<i>Ley constitutiva de las Fuerzas Armadas</i> , Decree N° 39-2001 – 2001/10/29, Last Amendment: Decree N° 230 – 2013/02/27, Sec. 5).

Country	Responsibility
Mexico Secretariat of National Defence Secretariat of the Navy	The Secretary of National Defence exercises the High Command of the Army and the Air Force, is responsible for organizing, equipping, educating, training, instructing and managing the Ground and Air Forces, in accordance with the instructions issued by the President of the Republic. (<i>Ley orgánica del Ejército y la Fuerza Aérea</i> , DOF 1986/12/26. Last amendment: DOF 2014/11/06, Sec. 16 and 17). The Secretary of the Navy exercises the High Command of the Mexican Navy. (<i>Ley orgánica de la Armada de México</i> , DOF 2002/12/30. Last amendment: DOF 2012/12/31, Sec.7).
Nicaragua Ministry of Defence	It is the advisory body of the President of the Republic in relation to the formulation and implementation of National Defence plans and policies. (<i>Ley de la Defensa Nacional</i> , N° 748 – 2010/22/12, Sec. 13).
Paraguay Ministry of National Defence	The administrative responsibilities of the Nation's Armed Forces fall under the National Ministry of Defence. (<i>Ley de organización general de las Fuerzas Armadas de la Nación</i> , N° 74 – 1991/11/20. Last amendment: Act N° 4067 - 2010/08/11, Sec. 48).
Peru Ministry of Defence	It is the main executive body of the national security and defence system, responsible for formulating, coordinating, implementing, executing and supervising the national defence policy in the military sphere, as well as for designing, planning and coordinating this policy in the non-military arena, in accordance with current laws in effect. (<i>Ley del sistema de seguridad y defensa nacional</i> , N° 28478 – 2005/03/23, Sec. 18).
Uruguay Ministry of National Defence	It has the power and competence over the political conduct of national defence areas determined by the laws and the Executive Branch within the framework of their powers, in particular, of all matters related to the Armed Forces. It exercises the command and supervision of all activities carried out by the Armed Forces. (<i>Ley marco de defensa nacional</i> , N° 18650 – 2010/03/08. Last amendment: Act N° 18896 - 2012/10/05, Sec. 14 and 15).
Venezuela Ministry of the People's Power for Defence	It is the highest administrative body as regards the military defence of the Nation, responsible for the formulation, adoption, monitoring and assessment of the policies, strategies, plans, programs and projects of the defence sector. The President and Commander-in-Chief is entitled to issue operational orders through the Ministry of the People's Power for Defence. (<i>Ley orgánica de la Fuerza Armada Nacional Bolivariana</i> , GO N° 6239 – 2009/08/13. Last amendment: Special Official Gazette GO N° 6020 – 2011/03/21, Sec. 11 and 20).

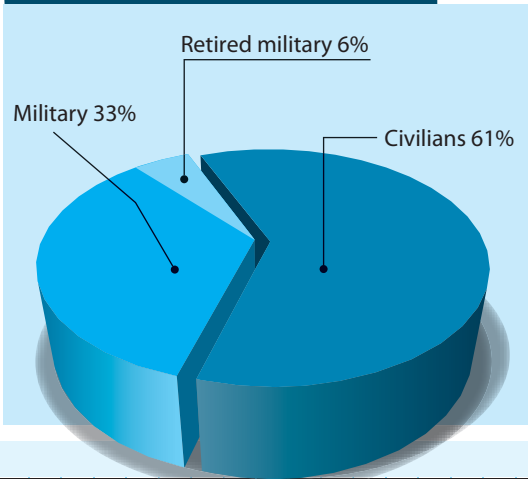
Responsibilities of the Ministries of Defence

Functions of the Ministries of Public Security¹

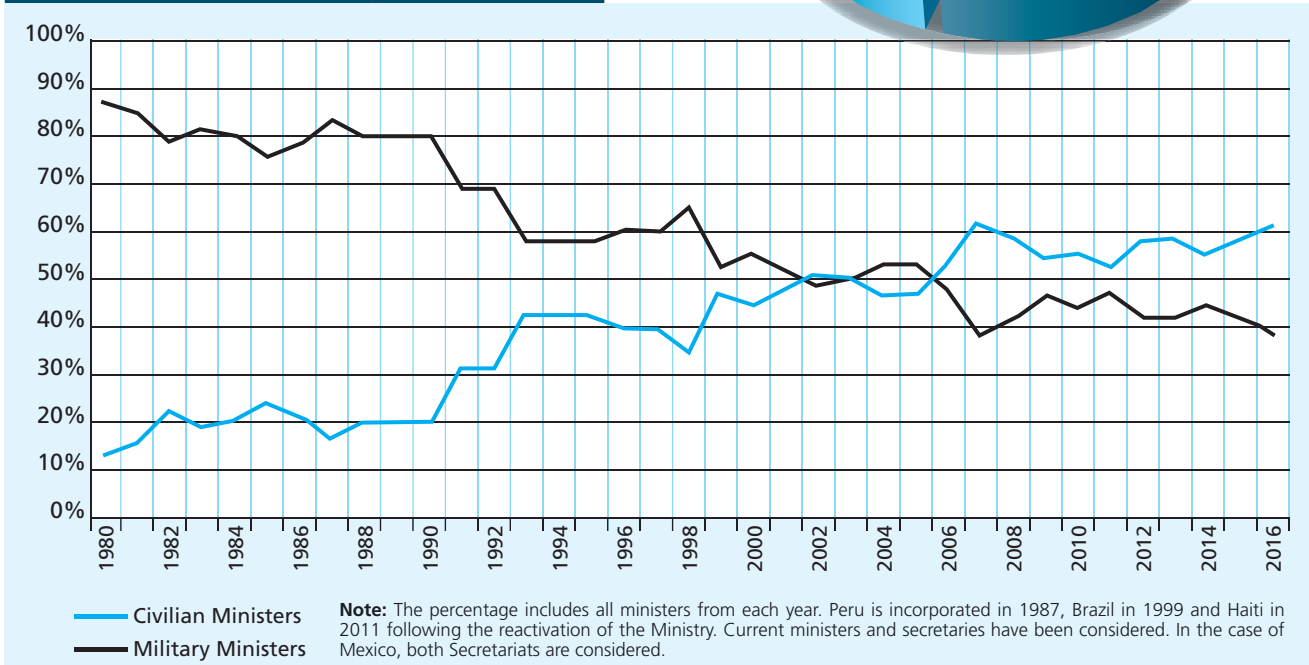
Country	Responsibility
Costa Rica Ministry of Interior, Police and Public Security	Preserve and maintain national sovereignty; contribute to the strengthening of the principle of legality, through respect and general observance of the Political Constitution and laws; ensure security, peace and public order in the country. (<i>Ley Orgánica del Ministerio de Seguridad Pública</i> , N° 5482 - 1973/12/24. Last amendment: <i>Ley General de Policía</i> , N° 7410 – 1994/05/26).
Panama Ministry of Public Security	The Ministry of Public Security has the function of maintaining and defending national sovereignty, ensure security, peace and public order in the country, and protect the life, honor and property of its nationals and the foreigners that are under its jurisdiction (<i>Ley de Creación del Ministerio de Seguridad Pública</i> , N° 15 -2010/04/14, Sec. 1).

1. As determined by the Constitution Costa Rica and Panama do not have Armed Forces.

Breakdown of Present Ministers



Ministries of Defence Leadership, 1980-2016 (in %)



Sources: Compilation based on the websites of the Ministries of Defence of Argentina, Bolivia, Brazil, Chile, Colombia, Dominican Republic, Ecuador, El Salvador, Guatemala, Nicaragua, Paraguay, Peru, and Uruguay; Ministry of the People's Power for Defence of Venezuela; Ministries of Public Security of Costa Rica and Panama; Secretariat of National Defence of Honduras; and the Secretariat of National Defence and Secretariat of the Navy of Mexico.

Downloaded from RESDAL <http://www.resdal.org>

Annual Reports on Ministerial Management

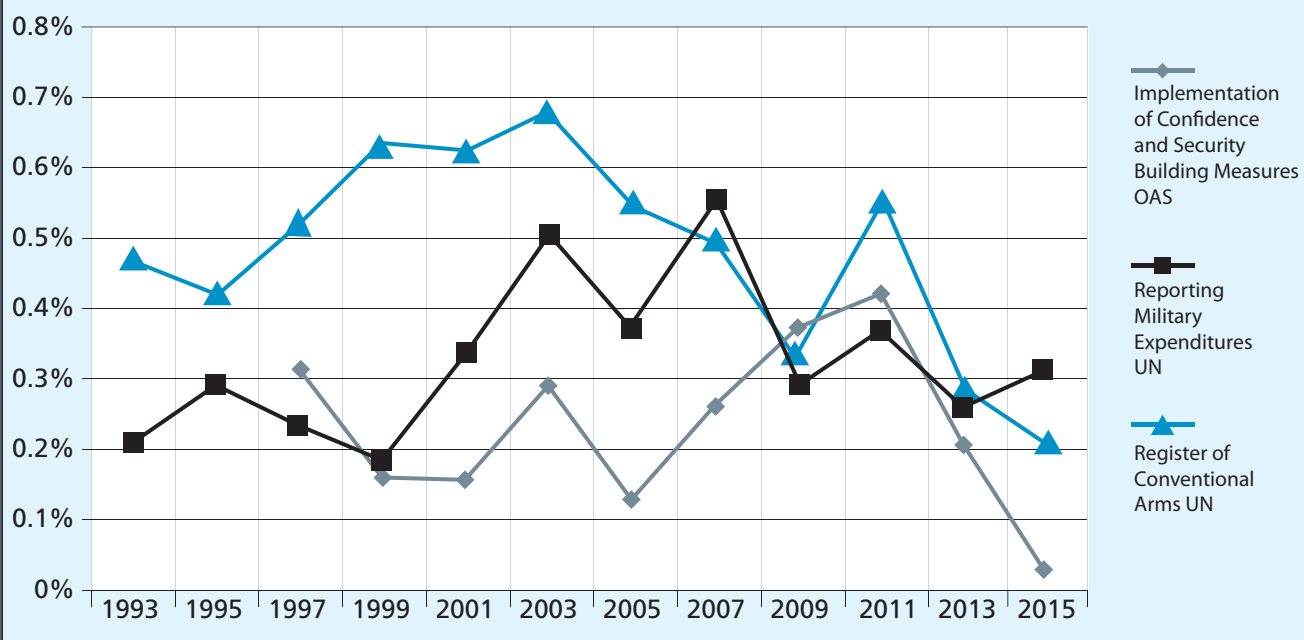
Country	Name	Published by
Argentina	<i>Memoria detallada del estado de la Nación</i>	Ministers' Chief of Staff.
Bolivia	<i>Memoria Institucional</i>	Ministry of Defence
Brazil	<i>Relatório de Avaliação</i>	Ministry of Defence
Chile	<i>Cuenta Pública</i>	Government of Chile
Colombia	<i>Memorias al Congreso de la República. Logros de la Política Integral de Seguridad y Defensa para la Prosperidad - PISDP.</i>	Ministry of National Defence
Costa Rica	<i>Memoria Institucional</i>	Ministry of Interior, Police and Public Security
Cuba	<i>n/a</i>	<i>n/a</i>
Dominican Republic	<i>Memoria Anual</i>	Ministry of Defence
Ecuador	<i>Informe de Gestión</i>	Ministry of National Defence
El Salvador	<i>Memoria de Labores</i>	Ministry of National Defence
Guatemala	<i>Memoria de Labores</i>	Ministry of National Defence
Haiti	<i>n/a</i>	<i>n/a</i>
Honduras	<i>Memoria</i>	Secretariat of National Defence
Mexico	<i>Informe de Labores</i>	Secretariat of National Defence. Secretariat of the Navy
Nicaragua	<i>Memoria Anual</i>	Army of Nicaragua
Panama	<i>Memoria</i>	Ministry of Public Security
Paraguay	<i>Informe del Gobierno Nacional</i>	Presidency of the Republic
Peru	<i>Anuario Estadístico del Sector</i>	Ministry of Defence
Uruguay	<i>Informe y Memoria Anual de Gestión</i>	Ministry of Defence
Venezuela	<i>Memoria y Cuenta</i>	Ministry of the People's Power for Defence

n/a: no available data.

Source: Compilation based on the information provided by the institutions mentioned above.

Transparency Measures

Evolution in Latin America of submissions to the UN and OAS Registers



Register/Instrument: Average number of reports submitted in each period (for the calculation of reports submitted to the OAS, all countries considered in this publication, with the exception of Cuba, have been included).

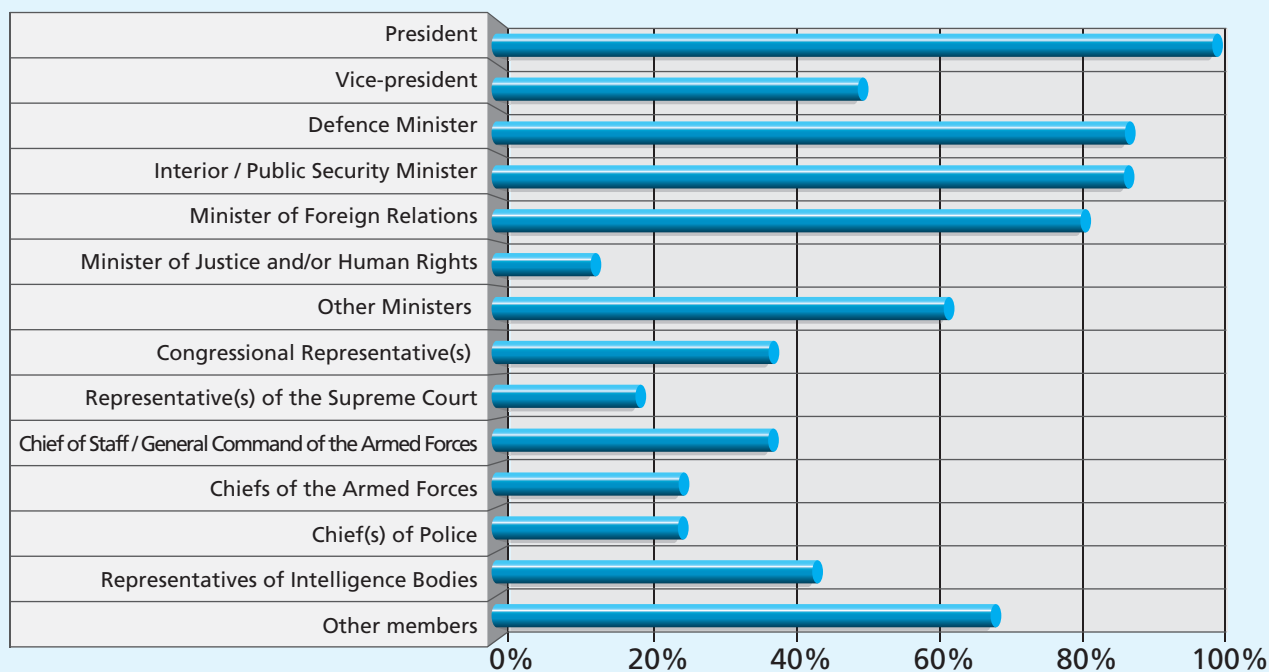
Source: Compilation based on reports submitted by the States to the United Nations Register of Conventional Arms and the United Nations Instrument for Reporting Military Expenditures from 1992 to 2015 and reports submitted by States to the OAS on the Implementation of Confidence and Security-Building Measures in the 1997-2015 period.

Policy Documents

Country	Document
Argentina	<i>Libro Blanco de la Defensa Nacional 1999. Revisión de la Defensa 2001. Directiva de Política de Defensa Nacional 2009 and 2014. Libro Blanco de la Defensa 2010 and 2015.</i>
Bolivia	<i>Libro Blanco de la Defensa 2004. Bases para la Discusión de la doctrina de Seguridad y Defensa del Estado Plurinacional de Bolivia 2010.</i>
Brazil	<i>Política de Defensa Nacional 1996 and 2005. Estrategia Nacional de Defensa 2008 y 2010. Libro Blanco de Defensa Nacional 2012.</i>
Chile	<i>Libro de la Defensa Nacional de Chile 1997, 2002 and 2010.</i>
Colombia	<i>Política de Defensa y Seguridad Democrática 2003. Política de Consolidación de la Seguridad Democrática 2007 y 2010. Política Integral de Seguridad y Defensa para la Prosperidad 2011. Política Nacional de Defensa de la Libertad Personal 2011. Política de Defensa y Seguridad "Todos por un nuevo país" 2015.</i>
Dominican Republic	<i>Directiva de Seguridad y Defensa Nacional 2007.</i>
Ecuador	<i>Política de la Defensa Nacional del Ecuador 2002 and 2006. Agenda Política de la Defensa Nacional 2008, 2011 and 2014.</i>
El Salvador	<i>Libro de la Defensa Nacional 2006.</i>
Guatemala	<i>Libro de la Defensa Nacional de la República de Guatemala 2003. Política de la Defensa Nacional 2005. Libro de la Defensa 2015.</i>
Honduras	<i>Libro de la Defensa Nacional 2005.</i>
Mexico	<i>Libro del Ejército y Fuerza Aérea Mexicanos 2005.</i>
Nicaragua	<i>Libro de la Defensa Nacional de Nicaragua 2005.</i>
Paraguay	<i>Política de Defensa Nacional de la República del Paraguay 1999. Libro Blanco de la Defensa Nacional 2013, and Directiva de Defensa Nacional 2013.</i>
Peru	<i>Libro Blanco de la Defensa Nacional del Perú 2005.</i>
Uruguay	<i>Bases para una Política de Defensa Nacional 1999. Política de Defensa Nacional 2014.</i>

Officials on Defence / National Security Councils – in percentage

Countries: Argentina, Bolivia, Brazil, Chile, Colombia, Cuba, Ecuador, El Salvador, Guatemala, Honduras, Mexico, Nicaragua, Paraguay, Peru, Uruguay and Venezuela



Notes: In the Dominican Republic, Sec. 258 of the Constitution provides for the creation of a National Security and Defence Council, but at the close of this publication the regulation of its composition and functioning was pending.

Sources: *Ley de defensa nacional* (N° 23554 – 1988/05/05) of Argentina; *Ley de organización del Poder Ejecutivo* (N° 3351 – 2006/02/21) of Bolivia; Sec.91 of the *Constituição da Republica Federativa del Brasil* and *Ley sobre la organización y funcionamiento del consejo de defensa nacional* (N° 8183 – 1991/04/11. Last amendment: 2001/08/31) of Brazil; Sec. N° 106 of the *Constitución Política* and *Libro de la defensa nacional* (2010) of Chile; *Decreto por el cual se fusionan el Consejo Nacional de Seguridad, el Consejo Superior de la Defensa Nacional y la Comisión creada por el Decreto 813 de 1989* (Decreto N° 4748 – 2010/12/23. Last amendment: Decree N°469 – 2015/03/17) of Colombia; *Ley de la defensa nacional* (N° 75 – 1994/12/21) of Cuba; *Ley de seguridad pública y del Estado* (N° 35 – 2009/09/28. Last amendment: N° 263 – 2014/06/09) of Ecuador; *Decreto de creación del consejo de seguridad nacional* (N° 168 - 1992/09/11. Last amendment: DE N° 1 – 2005/01/12) of El Salvador; *Ley marco del sistema nacional de seguridad* (DL N° 18-2008- 2008/04/15) of Guatemala; *Ley Especial del Consejo Nacional de Defensa y Seguridad* (Decreto N° 239 – 2011/12/12) of Honduras; *Ley de seguridad nacional* (DOF 2005/01/31. Last amendment: DOF 2005/12/26) of Mexico; *Ley de organización, competencia y procedimientos del Poder Ejecutivo* (N° 290 – 1998/06/03. Last amendment: Law N° 929 – 2016/05/25) of Nicaragua; *Ley de defensa nacional y de seguridad interna* (N° 1337 – 1999/04/14. Last amendment: Law N° 5036 – 2013/08/22) of Paraguay; *Ley del sistema de seguridad y defensa nacional* (N° 28478- 2005/03/23) of Peru; *Ley marco de defensa nacional* (N° 18650 - 2010/03/08) of Uruguay; Sec.323 of the *Constitución de la República Bolivariana de Venezuela* and *Ley orgánica de seguridad de la Nación* (GO N° 37594 - 2002/12/18) of Venezuela.